

17 August 2011

Next Fifteen Communications

Year End	Revenue (£m)	PBT* (£m)	EPS* (p)	DPS (p)	P/E (X)	Yield (%)
07/09	65.4	5.2	6.5	1.70	12.2	2.1
07/10	72.3	6.6	7.5	1.85	10.6	2.3
07/11e	83.7	8.1	8.4	2.00	9.5	2.5
07/12e	89.0	9.3	9.2	2.15	8.6	2.7

Note: *PBT and EPS (diluted) are normalised, ex intangible amortisation and exceptionals.

Investment summary: The (only) way is digital

Today, 17 August, Next Fifteen provided its FY11 year-end trading update, in which management expects results to be in line with market expectations. Further progress in expected in FY12, though we are cautiously trimming our normalised pre-tax profit and EPS estimates to £9.3m (v £9.55m) and 9.2p (v 9.4p) primarily because of the increased level of economic uncertainty currently unfolding. The group has recently bolstered its digital positioning with the May acquisition of Bourne and new board representation. FY11 results are expected to be announced on 18 October.

Board appointments bring further digital insight

The new Chairman (Richard Eyre, appointed May) and two new non-exec directors (Alicja Lesniak, July; Margit Wennmachers, August) bring considerable additional digital insight, a US perspective and international agency experience. These appointments strengthen the group's continuing expansion into the digital arena as the transition from traditional media channels to online channels accelerates.

Digital agency, Bourne, added in May

In May, Next Fifteen acquired Bourne, a global digital agency with offices in Glasgow, London and New York, for initial £1.95m cash, with earn-out consideration over the period to 31 July 2014. Bourne provides high value, strategic planning services across all digital channels and its clients include Dell, Ricoh, Lumesse and Symantec. Next Fifteen has initially taken an 80% stake, with options to acquire the outstanding 20%. In 2010, Bourne had £2.5m revenues and £0.75m pre-interest and tax profit.

Valuation: Global digital advantage premium

Over the past six months, Next Fifteen's share price has traded in a narrow range and has held up well in recent weeks. While Next Fifteen's FY12 8.6x P/E is not particularly demanding, this does represent a premium to similar sized peers (Chime, Creston and Huntsworth), though more in line with larger media peers (Omnicom and WPP). This premium is somewhat justified by the group's predominate exposure to the relatively strong technology sector, its growing digital expertise and its global offering for clients as well as having no direct exposure to government spending.

Price	79.5p
Market Cap	£44m
Share price graph	NO.
80 -	_ \
75	
70	
65	
60 S O N D J F M A M J	
Share details	
	Market Cap Share price graph 85 75 70 65 80 N D J F M A M J

Code		NFC
Listing		AIM
Sector		Media
Shares in issue	*	55.5m
*excluding 1.1m sha	ares in treasury	
Price		
52 week	High	Low

Balance Sheet as at 31 January 201	1
Debt/Equity (%)	10
NAV per share (p)	50
Net debt (£m)	2.7

84.5p

62.5p

Business

Next Fifteen Communications is a global public relations consultancy group, predominately serving clients in the technology and consumer sectors, with world leading and autonomous PR, research, digital, investor relations and policy communications subsidiaries.

Valuation

	2010	2011e	2012e
P/E relative	99%	89%	93%
P/CF	6.6	5.1	3.9
EV/Sales	0.5	0.5	0.4
ROE	17%	17%	17%

Geography based on revenues (H1 FY11) UK Europe US Other 20% 12% 53% 15%

Analysts

Martin Lister +44 (0)20 3077 5700

Jane Anscombe +44 (0)20 3077 5740

consumer@edisoninvestmentresearch.co.uk

Pean-canding 31 July	Exhibit 1: Financials							
Property Property	Year-ending 31 July	£'000s	2007	2008	2009	2010	2011e	2012e
Persona	Accounting basis		IFRS	IFRS	IFRS	IFRS	IFRS	IFRS
Revenues								
Pattern Patt	Billings		69,422	73,916	77,287	91,175	102,700	107,000
Pattern Patt	Revenues		59 268	63 107	65 394	72 328	83 700	89 000
Departual Profit (before GW and except.) 5,837 6,706 5,591 6,992 8,700 0,000 0.000 0								
Content		ept.)						
Chere		. ,	0	•	0	•	•	•
Coperating Profit 5,435 5,757 3,600 5,824 7,350 500 Not Interest (313) (241) (342) (360) (500) (500) Profit Before Tax (norm) 5,520 5,122 5,163 3,188 5,304 9,000 9,000 Tox (1,741) (1,65) 3,188 5,304 9,000 6,000 Profit Atter Tax (norm) 3,713 4,657 3,750 4,688 5,600 6,500 Profit Atter Tax (FRS 3) 3,41 3,661 2,274 3,73 4,670 6,500 Profit Atter Tax (FRS 3) 4,90 51.7 8,68 6,63 7,6 8,4 9,00 1,00	Exceptionals		(458)	(1,066)	(2,091)	(1,308)	(1,350)	0
Net Interest 1313 1241 1342 1380 1560 1500	Other			117	0	-		
Profit Before Tax (norm) 5,580 6,582 5,249 6,612 8,140 9,300 Tax								
Profit Before Tax (FRS 3)								. ,
Tax	· ·							
Profit After Tax (norm) 3,713 3,750 3,750 4,838 5,890 8,500 Profit After Tax (FRS 3) 3,341 3,861 2,274 3,713 4,740 6,500 Average Number of Shares Outstanding (m) 49,0 51.7 52.6 54.4 55.3 55.3 EPS - normalised (p) 7.1 8.6 6.5 8.4 59.0 10.9 EPS - normalised fully diluted (p) 7.0 8.5 6.5 7.5 8.4 9.2 EPS - normalised fully diluted (p) 7.0 8.0 1.70 1.70 1.70 1.75 8.4 9.2 EPS - normalised fully diluted (p) 1.5 1.70 1.70 1.70 1.70 1.8 9.2 2.0 2.10 Dividend per share (p) 1.15 1.17 1.70 1.70 1.17 1.18 9.2 2.0 2.11 1.11 Operating Margin (before GW and except.) 1.1 1.11 9.9 1.0 1.11 1.11 1.11 1.11 1.11	,							
Profit After Tax (FRS 3) 3,341 3,861 2,274 3,713 4,740 6,500 Average Number of Shares Outstanding (m) 49.0 51.7 52.6 54.4 55.3 55.3 EPS - normalised (p) 7.1 8.6 6.5 8.4 9.6 10.9 EPS - normalised (ully diluted (p) 7.0 8.5 6.5 7.5 8.4 9.2 EPS - FRS 3 (p) 6.3 7.1 3.7 6.7 7.9 10.0 Dividend per share (p) 1.5 1.5 1.70 1.15 2.0 2.15 EBITDA Margin 11% 11% 9% 10% 11% 11% Operating Margin (before GW and except.) 11% 11% 9% 10% 11% 11% ALANCE SHEET T 18,442 20,206 2,618 31,919 39,094 38,344 Intangible Assets 13,507 15,462 18,441 27,111 34,311 33,561 Tangible Assets 13,507 15,462 <td< td=""><td></td><td></td><td></td><td> ,</td><td>, ,</td><td></td><td> ,</td><td> ,</td></td<>				,	, ,		,	,
Average Number of Shares Outstanding (m) 49.0 51.7 52.6 54.4 55.3 51.0 EPS - normalised (p) 7.1 8.6 6.5 8.4 9.0 10.9 EPS - FRS 3 (p) 6.3 7.1 3.7 6.7 7.9 10.9 EPS - FRS 3 (p) 6.3 7.1 3.7 6.7 7.9 10.9 EBITDA Margin 11.50 11.70 1.70 1.85 2.00 2.15 BITDA Margin 11.9 11.9 9.9 10.9 11.9 11.9 Operating Margin (before GW and except.) 10.0 11.9 9.9 10.9 11.9 BALANCE SHET 1.9 1.942 20.20 2.618 31.919 9.90.9 48.44 Inargible Assets 13.507 15.462 18.44 27.111 34.311 33.541 Inargible Assets 13.507 15.462 18.44 27.111 34.31 33.54 Inargible Assets 2.773 2.00 2.268 2.539	, ,		•			•		
EPS - normalised (p) 7.1 8.6 6.5 8.4 9.6 10.9 EPS - FRS 3 (p) 6.3 7.1 3.7 6.7 7.9 10.9 EPS - FRS 3 (p) 1.50 1.70 1.70 1.85 2.00 2.15 EBITDA Margin 11% 11% 9% 10% 11% 11% Operating Margin (before GW and except.) 10% 11% 9% 10% 11% 11% BALANCE SHEET 18,442 20,206 22,618 31,919 39,094 38,344 Inangible Assets 13,507 15,462 18,441 27,111 34,311 33,561 Inangible Assets 2,162 2,435 1,949 2,269 2,244 2,244 Other non-current assets 2,162 2,435 1,949 2,269 2,244 2,244 Other non-current assets 2,162 2,435 1,949 2,269 2,244 2,244 Other non-current assets 2,162 2,435 1,949 2,269 <td>,</td> <td></td> <td>ŕ</td> <td>·</td> <td>•</td> <td>,</td> <td>•</td> <td>•</td>	,		ŕ	·	•	,	•	•
PRS - normalised fully diluted (p)								
PRS-S 10 1.00 1.50 1.70 1.70 1.85 2.00 2.15	The state of the s							
Dividend per share (p)	The state of the s							
EBITDA Margin (before GW and except.) 11% 11% 11% 9% 10% 11% 11% 11% 0perating Margin (before GW and except.) 10% 11% 11% 9% 10% 11% 11% 11% 0perating Margin (before GW and except.) 10% 11% 11% 9% 10% 11% 11% 11% 11% 0perating Margin (before GW and except.) 10% 11% 11% 11% 0perating Margin (before GW and except.) 10% 11% 11% 0perating Margin (before GW and except.) 10% 11% 11% 0perating Margin (before GW and except.) 10% 11% 11% 0perating Margin (before GW and except.) 10% 11% 11% 0perating Margin (before GW and except.) 11% 11% 11% 0perating Margin (before GW and except.) 11% 11% 11% 11% 11% 11% 11% 11% 11% 11								
Departing Margin (before GW and except.) 10% 11% 9% 10% 10% 11%	Dividend per snare (p)		1.50	1.70	1.70	1.65	2.00	2.15
Departing Margin (before GW and except.) 10% 11% 9% 10% 10% 11%	EBITDA Margin		11%	11%	9%	10%	11%	11%
BALANCE SHEET Non-current assets 18,442 20,206 22,618 31,919 39,094 38,344 Intangible Assets 13,507 15,462 18,441 27,111 34,311 33,561 Tangible Assets 2,162 2,435 1,949 2,269 2,244 2,244 Other non-current assets 20,894 25,946 22,840 29,470 31,387 36,397 Ourrent Assets 20,894 25,946 22,840 29,470 31,387 36,397 Debtors 15,060 16,421 15,710 22,174 25,982 28,300 Cash 5,834 9,525 7,130 7,296 5,405 8,097 Current Liabilities (15,670) (20,643) (15,237) (25,248) (24,448) (26,188) Creditors (14,958) (20,228) (14,887) (20,009) (24,209) (25,949) Short term borrowings (712) (415) (350) (5,239) (29,00) (7,908) Chong term borrowings<	S .							
Non-current assets 18,442 20,206 22,618 31,919 39,094 38,344 Intangible Assets 13,507 15,462 18,441 27,111 34,311 33,561 Tangible Assets 2,162 2,435 1,949 2,269 2,244 2,244 Other non-current assets 20,894 25,946 22,840 29,470 31,387 36,397 Debtors 15,060 16,421 15,710 22,174 25,982 28,300 Cash 5,834 9,525 7,130 7,296 5,405 8,097 Current Liabilities (14,958) (20,228) (14,887) (20,009) (24,209) (25,949) Creditors (14,958) (20,228) (14,887) (20,009) (24,209) (25,949) Shot term borrowings (712) (415) (350) (5,239) (239) (299) Long term Liabilities (8,684) (5,871) (5,190) (4,962) (2,908) (7,908) Other long term liabilities								
Intangible Assets								
Tangible Assets 2,162 2,435 1,949 2,269 2,244 2,248 Other non-current assets 2,773 2,309 2,228 2,539 2,539 2,539 Current Assets 20,894 25,946 22,840 29,470 31,387 36,397 Debtors 15,060 16,421 15,710 22,174 25,982 28,300 Cash 5,834 9,525 7,130 7,296 5,405 8,097 Current Liabilities (15,670) (20,643) (15,237) (25,248) (24,448) (26,188) Creditors (14,958) (20,228) (14,877) (20,009) (24,209) (25,949) Short term borrowings (712) (41,871) (350) (5,239) (239) (239) Long term borrowings (5,190) (5,871) (5,319) (8,562) (14,012) (10,512) Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,903) (7,903) (8,562) (14,012) (4,004) </td <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>			•					
Other non-current assets 2,773 2,309 2,228 2,539 2,539 2,539 Current Assets 20,894 25,946 22,840 29,470 31,387 36,397 Debtors 15,060 16,421 15,710 22,174 25,982 28,300 Cash 5,834 9,525 7,130 7,296 5,405 8,097 Current Liabilities (15,670) (20,643) (15,237) (25,248) (24,408) (25,949) Ceditors (14,958) (20,228) (14,887) (20,009) (24,209) (25,949) Short term borrowings (712) (415) (350) (5,239) (239) (239) Long term borrowings (5,884) (5,871) (5,319) (8,562) (14,012) (10,512) Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,908) (7,908) Other horge term liabilities (3,494) (171) (324) (5,654) (6,104) (2,604) Tax (1,	•							
Current Assets 20,894 25,946 22,840 29,470 31,387 36,397 Debtors 15,060 16,421 15,710 22,174 25,982 28,300 Cash 5,834 9,525 7,130 7,296 5,405 8,097 Current Liabilities (15,670) (20,643) (15,237) (25,248) (24,448) (26,188) Creditors (14,958) (20,228) (14,887) (20,009) (24,209) (25,949) Short term borrowings (712) (415) (350) (5,239) (239) (239) Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,908) (7,912) (4,952) (2,908) (7,908) <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	-							
Debtors 15,060 16,421 15,710 22,174 25,982 28,300 Cash 5,834 9,525 7,130 7,296 5,405 8,097 Curent Liabilities (15,670) (20,643) (15,237) (25,248) (24,448) (26,188) Creditors (14,958) (20,228) (14,887) (20,009) (24,209) (25,949) Short tern borrowings (712) (415) (350) (5,239) (239) (239) Long term Liabilities (8,684) (5,871) (5,319) (8,562) (14,012) (10,512) Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,908) (7,908) Other long term liabilities (3,494) (171) (324) (5,654) (6,104) (2,604) Net Assets 14,982 19,638 24,902 27,579 32,021 38,041 CASH FLOW 7 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest								
Cash 5,834 9,525 7,130 7,296 5,405 8,097 Current Liabilities (15,670) (20,643) (15,237) (25,248) (24,448) (26,188) Creditors (14,958) (20,228) (14,887) (20,009) (24,909) (25,949) Short term borrowings (712) (415) (350) (5,239) (239) (239) Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,908) (7,908) Other long term liabilities (3,494) (171) (324) (5,654) (6,104) (2,604) Net Assets 14,982 19,638 24,902 27,579 32,021 38,041 CASH FLOW CASH FLOW Operating Cash Flow 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest (311) (240) (342) (380) (560) (500) Tax (1,1246) (2,153) (307) (1,965) (2,902			•		•	•		
Creditors (14,958) (20,228) (14,887) (20,009) (24,209) (25,949) Short term borrowings (712) (415) (350) (5,239) (239) (239) Long Term Liabilities (8,684) (5,871) (5,319) (8,562) (14,012) (10,512) Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,908) (7,908) Other long term liabilities (3,494) (171) (324) (5,654) (6,104) (2,604) Net Assets 14,982 19,638 24,902 27,579 32,021 38,041 CASH FLOW Operating Cash Flow 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest (311) (240) (342) (380) (560) (500) Tax (1,992) (1,090) (1,465) (2,050) (2,800) Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) <t< td=""><td>Cash</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Cash							
Short term borrowings (712) (415) (350) (5,239) (239) (239) Long Term Liabilities (8,684) (5,871) (5,319) (8,562) (14,012) (10,512) Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,908) (8,611) (8,611) (8,611) (1,611) (1,611) (1,611) (1,611) (1,612) (1	Current Liabilities		(15,670)	(20,643)	(15,237)	(25,248)	(24,448)	(26,188)
Long Term Liabilities (8,684) (5,871) (5,319) (8,562) (14,012) (10,512) Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,908) (7,908) Other long term liabilities (3,494) (171) (324) (5,654) (6,104) (2,604) Net Assets 14,982 19,638 24,902 27,579 32,021 38,041 CASH FLOW Operating Cash Flow 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest (311) (240) (342) (380) (560) (500) Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Tax (1,1,466) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,500) <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Long term borrowings (5,190) (5,700) (4,995) (2,908) (7,908) (7,908) Other long term liabilities (3,494) (171) (324) (5,654) (6,104) (2,604) Net Assets 14,982 19,638 24,902 27,579 32,021 38,041 CASH FLOW Operating Cash Flow 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest (311) (240) (342) (380) (560) (500) Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) 829) (4,549) (4,251) (6,300) 3,500 Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other								
Other long term liabilities (3,494) (171) (324) (5,654) (6,104) (2,604) Net Assets 14,982 19,638 24,902 27,579 32,021 38,041 CASH FLOW Operating Cash Flow 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest (311) (240) (342) (380) (560) (500) Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,500) Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Opening net debt/(cash) 1								
Net Assets 14,982 19,638 24,902 27,579 32,021 38,041 CASH FLOW Operating Cash Flow 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest (311) (240) (342) (380) (560) (500) Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,500) Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299)								
CASH FLOW Operating Cash Flow 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest (311) (240) (342) (380) (560) (500) Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,500) Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854				. ,	. ,			
Operating Cash Flow 7,203 9,599 6,261 6,572 9,292 12,122 Net Interest (311) (240) (342) (380) (560) (500) Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,500) Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Net Cash Flow 1,957 3,486 (3,254) (129) (1,891) 2,692 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (287) 209 1,854 (2	11017100010		14,002	10,000	24,002	21,010	02,021	00,041
Net Interest (311) (240) (342) (380) (560) (500) Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,000) Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,880) Other 0 0 0 0 0 0 0 Net Cash Flow 1,957 3,486 (3,254) (129) (1,891) 2,692 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854 (2,357) 0 0 <td>CASH FLOW</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	CASH FLOW							
Tax (1,992) (1,090) (1,476) (1,465) (2,050) (2,800) Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,500) Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Net Cash Flow 1,957 3,486 (3,254) (129) (1,891) 2,742 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854 (2,357) 0 0			7,203	9,599	6,261	6,572	9,292	12,122
Capex (1,246) (2,153) (307) (1,936) (1,375) (1,550) Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,500) Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Net Cash Flow 1,957 3,486 (3,254) (129) (1,891) 2,692 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854 (2,357) 0 0				, ,				, ,
Acquisitions/disposals (1,959) (829) (4,549) (4,251) (6,300) (3,500) Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Net Cash Flow 1,957 3,486 (3,254) (129) (1,891) 2,692 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854 (2,357) 0 0								,
Financing 953 (994) (1,941) 2,263 102 0 Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Net Cash Flow 1,957 3,486 (3,254) (129) (1,891) 2,692 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854 (2,357) 0 0								
Dividends (691) (807) (900) (932) (1,000) (1,080) Other 0 0 0 0 0 0 0 Net Cash Flow 1,957 3,486 (3,254) (129) (1,891) 2,692 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854 (2,357) 0 0	·			. ,	,		,	,
Other 0 <td>9</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	9							
Net Cash Flow 1,957 3,486 (3,254) (129) (1,891) 2,692 Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854 (2,357) 0 0								
Opening net debt/(cash) 1,439 68 (3,410) (1,785) 851 2,742 Finance leases (299) (217) (225) (150) 0 0 Other (287) 209 1,854 (2,357) 0 0	Net Cash Flow				(3,254)	(129)	(1,891)	2,692
Other (287) 209 1,854 (2,357) 0 0				68				2,742
Closing net debt/(cash) 68 (3,410) (1,785) 851 2,742 50								
	Closing net debt/(cash)		68	(3,410)	(1,785)	851	2,742	50

Source: Edison Investment Research, company accounts

EDISON INVESTMENT RESEARCH LIMITED

Edison Investment Research is a leading investment research company. It has won industry recognition, with awards in the UK and internationally. The team of more than 75 includes over 40 analysts supported by a department of supervisory analysts, editors and assistants. Edison writes on more than 350 companies across every sector and works directly with corporates, fund managers, investment banks, brokers and other advisers. Edison's research is read by institutional investors, alternative funds and wealth managers in more than 100 countries. Edison, founded in 2003, has offices in London and Sydney and is authorised and regulated by the Financial Services Authority (www.fsa.gov.uk/register/firmBasicDetails.do?sid=181584).

DISCLAIMER
Copyright 2011 Edison Investment Research Limited. All rights reserved. This report has been commissioned by Next Fifteen Communications and prepared and issued by Edison Investment Research Limited for publication in the United Kingdom. All information used in the publication of this report has been compiled from publicly available sources that are believed to be reliable, however we do not guarantee the accuracy or completeness of this report. Opinions contained in this report represent those of the research department of Edison Investment Research Limited at the time of publication. The research in this document is intended for refrail investors. This is not a solicitation or inducement to buy, sell, subscribe, or underwrite securities or units. This document is provided for information purposes only and should not be construed as an offer or solicitation for investment. A marketing communication under FSA Rules, this document has not been prepared in accordance with the legal requirements designed to promote the independence of investment research. Edison Investment Research Limited has a restrictive policy relating to personal dealing. Edison Investment Research Limited is authorised and regulated by the Financial Services Authority for the conduct of investment business. The company does not hold any positions in the securities mentioned in this report. However, its directors, officers, employees and contractors may have a position in any or related securities mentioned in this report. Edison Investment Limited or its affiliates may perform services or solicit business from any of the companies mentioned in this report. However, its directors, officers, or addition it may be difficult or not possible to buy, sell or obtain accurate information about the value of securities mentioned in this report. Past performance is not necessarily a guide to future performance. This communication is intended for professional clients as defined in the FSA's Conduct of Business rules (COBs 3.5).

Edison Investment Research